

NEOM

NEW WAY. NEW ERA

UNRIVALLED IN CONCEPT

UNMATCHED IN INTELLIGENCE

UNCONSTRAINED BY HISTORY

AND BUILT ON HUMANITY'S GREATEST RESOURCE: IMAGINATION

NEOM IS A NEW KIND OF TOMORROW IN THE MAKING

A PLACE ON EARTH LIKE NOTHING ON EARTH

A NEW BLUEPRINT FOR SUSTAINABLE LIFE

ON A SCALE NEVER SEEN BEFORE

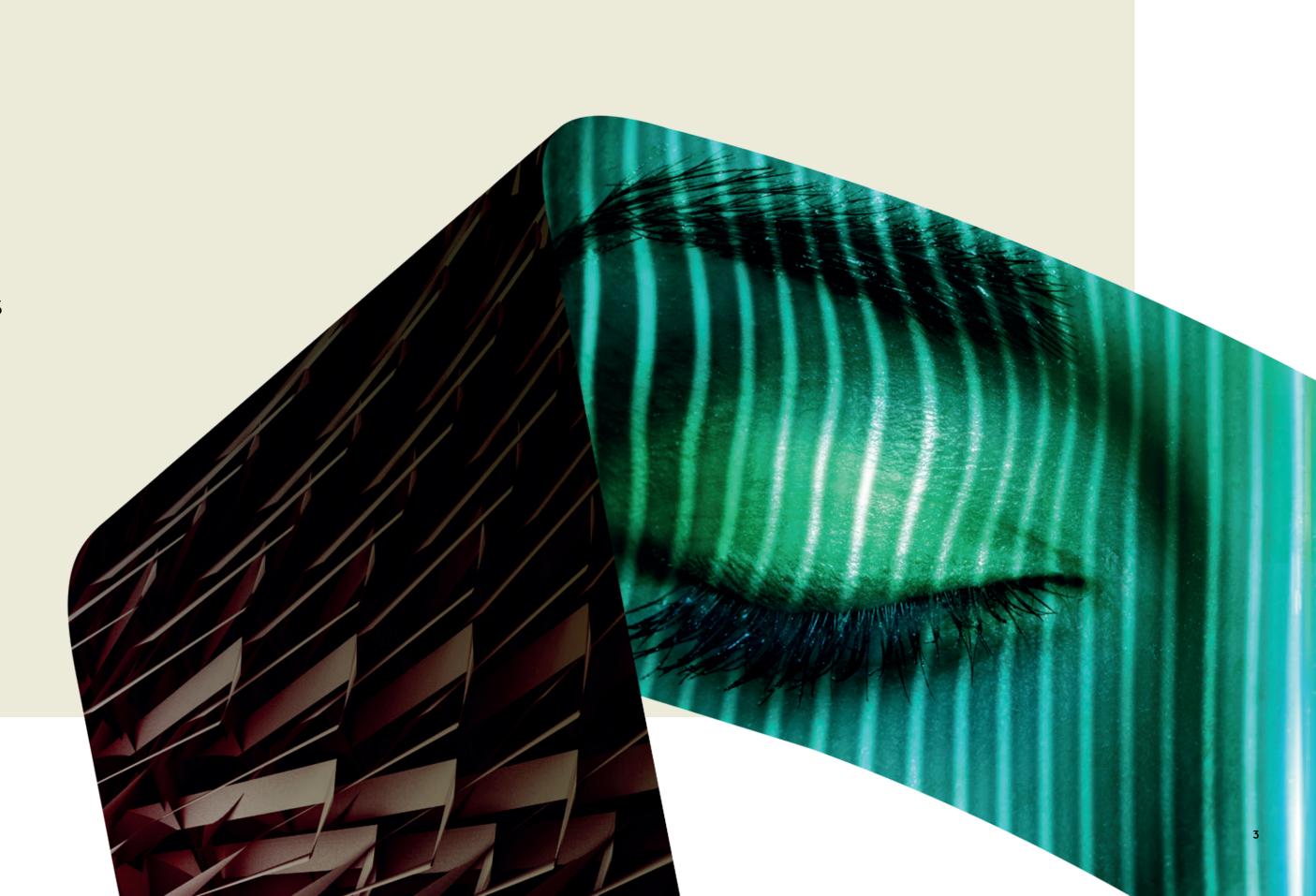
WHERE INVENTIVENESS SHAPES A NEW,

INSPIRING ERA FOR HUMAN CIVILIZATION

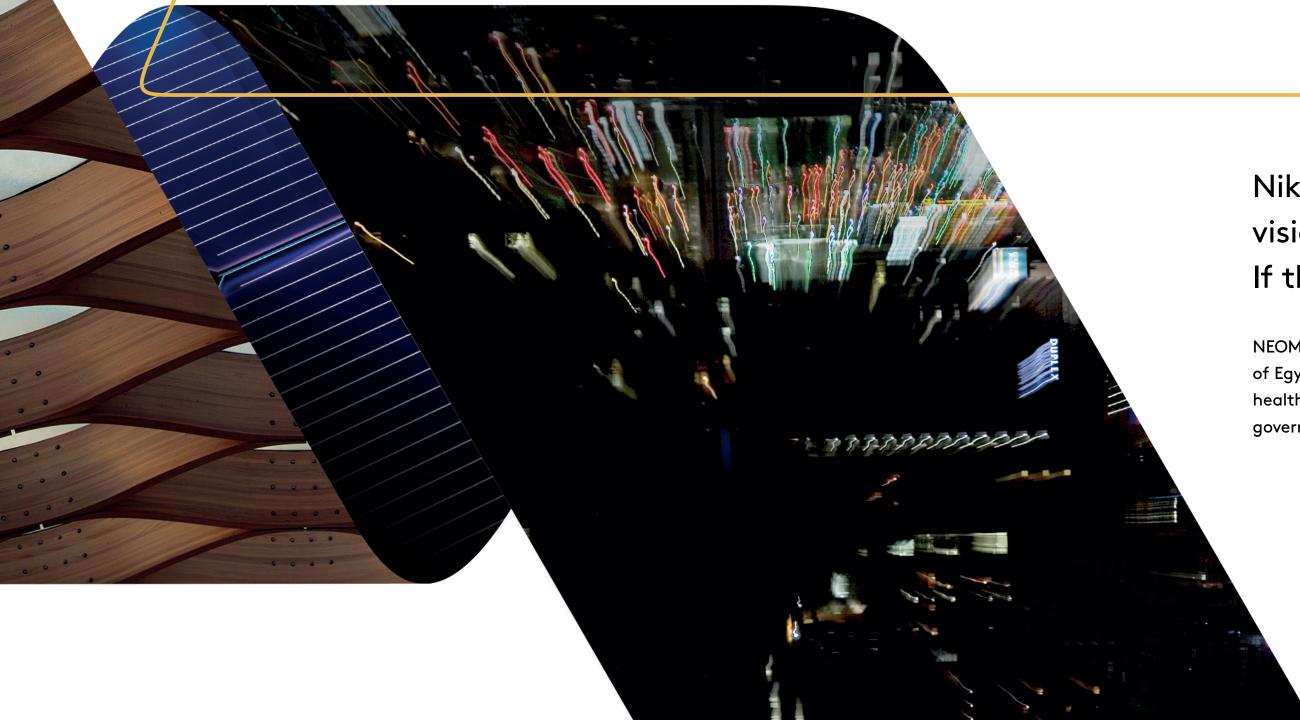
WHERE WE LIVE THE FUTURE,
AS WE CREATE THE FUTURE

# INNOVATORS+ INVESTORS+ IMAGINATION

LEADING BUSINESS LIGHTS WILL BRING THEIR WILDEST IMAGINATIONS TO THE TABLE. INNOVATORS, INVESTORS AND THE BUSINESSES THEY CREATE WILL FORGE AN UNPRECEDENTED BLUEPRINT.



# IN 1889, FOUR OF THE WORLD'S GREATEST PIONEERS MET IN PARIS.



Nikola Tesla, Jules Verne, Thomas Edison and Gustave Eiffel shared a vision – to create a place on earth where nothing would be impossible. If they saw our plans for NEOM today, they'd be astounded.

NEOM will be an independent, vibrant, diverse new society of millions in the North-West corner of Saudi Arabia at the intersection of Egypt and Jordan. It will be the most exciting, fulfilling place to live and work on the planet. It will offer world-class education, healthcare and culture. Underpinned by advanced, automated, zero-carbon infrastructure and forward-thinking, business-friendly governance. A tribute to humanity's timeless ambition, the herald of a new era and a new standard for centuries to come.

# RIYADH 38' ABU DHABI 40' MUSCAT 35'

## GOOD CLIMATE

10° COOLER THAN THE REST OF THE GCC

Long beaches, valleys and deserts cradled by mountains all located in north-western Saudi Arabia with breathtakingly diverse terrain, this unique geographical location enjoys a temperate climate. Cool winds from the Red Sea create the most desirable temperatures for future residents – on average around 10°C cooler than surrounding areas and the rest of the GCC.

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# AT THE CROSSROADS OF THE WORLD

#### IDEAL GEOGRAPHY

There's nowhere like this vast site.
Untouched, diverse terrain, sheltered
by mountains and cooled by
Red Sea breezes. A temperate
Mediterranean climate. 468 km
of coastline with beaches and
coral reefs, as well as mountains
up to 2,500 m high.

#### AT THE CENTRE OF WORLD TRADE

A strategic location on one of the world's most prominent economic arteries will make NEOM a global hub for trade, innovation and knowledge.

#### IN THE WORLD'S FIRST INDEPENDENT ECONOMIC ZONE

NEOM will operate as an independent economic zone – with its own laws, taxes and regulations specially created to boost healthy growth and wealth for the region, investors and residents.

26,500KM<sup>2</sup>

OF LAND IN SAUDI ARABIA, EGYPT AND JORDAN UP TO 10% OF WORLD TRADE

FLOWS THROUGH THE RED SEA

\$100 BILLION BY 2030

PROJECTED TOTAL GDP (P.A.)

100%

GREENFIELD SITE

70% OF THE GLOBE

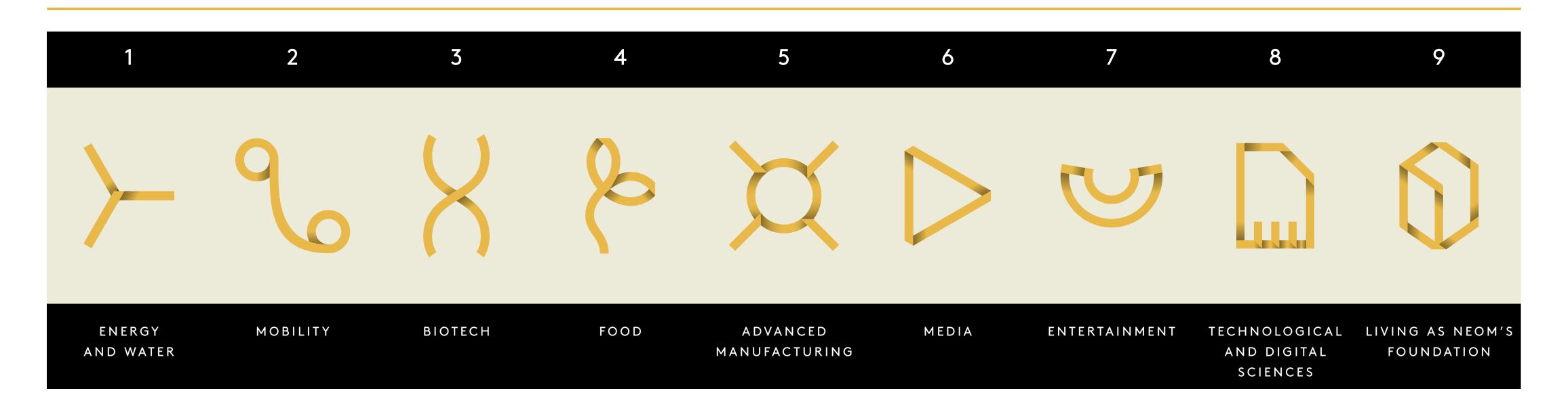
LIVE <8 HOURS' FLIGHT AWAY



OUR CENTRAL AMBITION IS BOLD, BUT SIMPLE:

#### WORLD-BEATING QUALITY OF LIFE

NEOM'S UNMATCHED LIVABILITY AND ECONOMIC PROSPECTS WILL BE POWERED BY A PROFITABLE ECONOMY THAT WILL PIONEER THE FUTURE OF NINE SECTORS:



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Tomorrow's healthcare will start life here. The world will look to NEOM for next-generation gene therapy, genomics, stem cell research, nanobiology and bioengineering.

Biotech research means no less than a quest for the world's future wellbeing and fulfilment. Attracting the talent to research, develop and apply our new knowledge, NEOM will be a new nexus for this vital activity.

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## FOOD

How will humanity produce fresh food in a desert with no water? Or create fresh drinking water at sea?

World prosperity is locked behind these questions – NEOM will find the key. It will lead the way in state-of-the-art technologies like arid and seawater farming and solar-powered greenhouses. Its vertical urban farms will soar skywards – delivering crisp, fresh produce to its citizens with unprecedented speed and space efficiency.

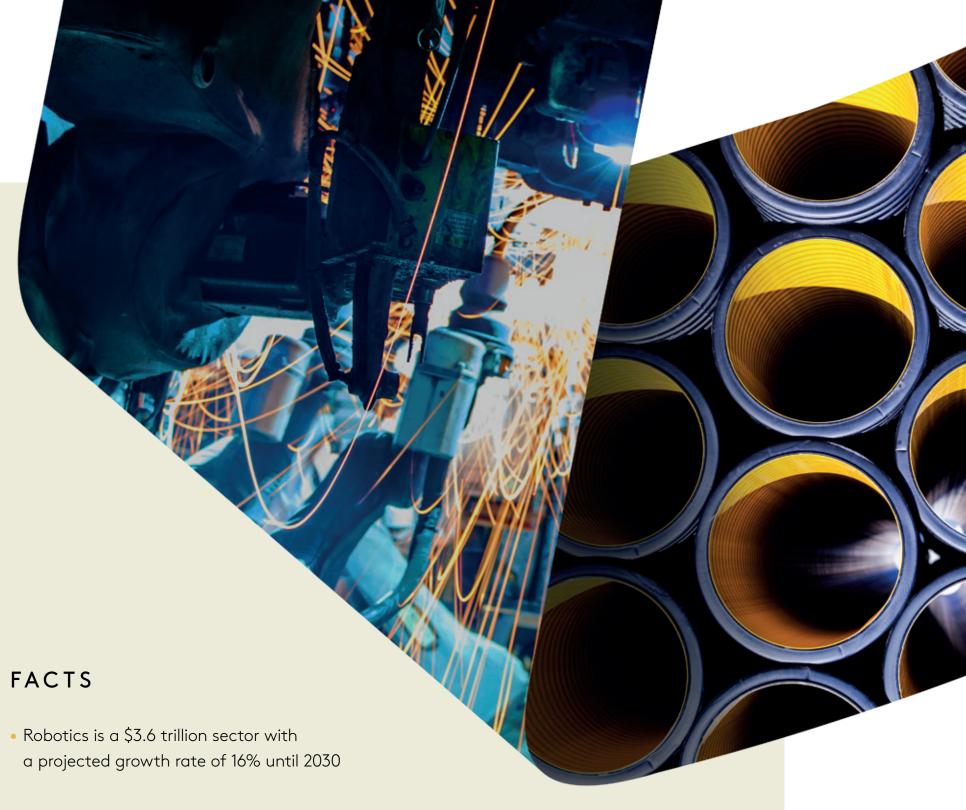




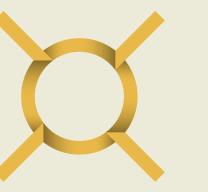
### ADVANCED MANUFACTURING

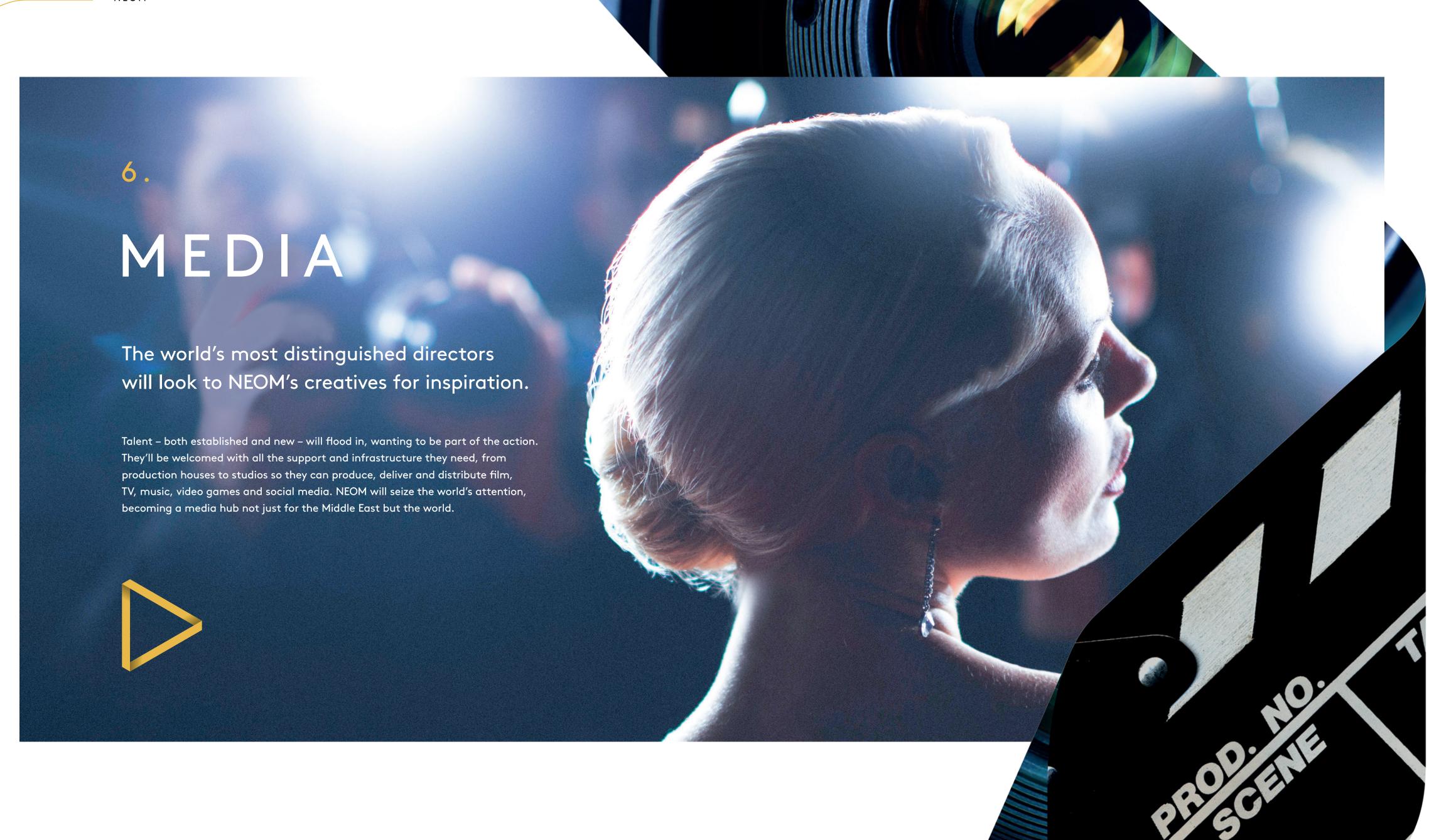
There's never been a more exciting time for manufacturing. New materials and methods are breaking open whole worlds of possibility for our future living. Nowhere is better placed to take advantage of these possibilities than NEOM.

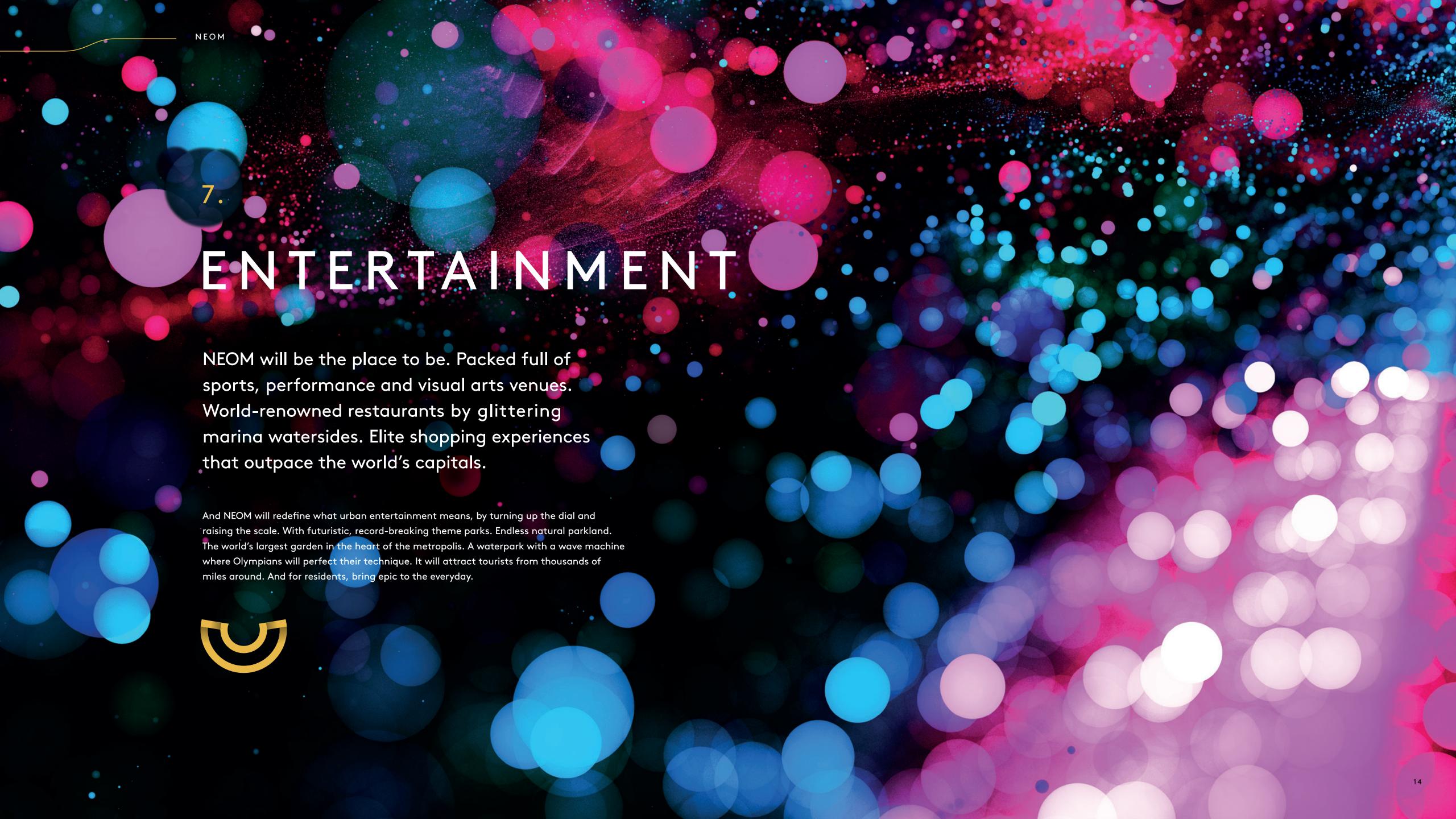
NEOM won't just innovate in nanotechnology, 3D printing, sensors, IoT devices, electrical vehicles, robotics and renewables. Starting from scratch means a chance to innovate the very systems underpinning those innovations of R&D, supply, transport, infrastructure. And a chance to test out inventions like personalized, fully automated, point-to-point transfers, passenger drones, self-learning traffic systems in a live destination setting and refine them to perfection.



- Smart traffic technology could reduce traffic in NEOM by 25% and congestion by 40%
- Global renewables market = \$650 billion
- R&D could reduce battery cost by 35%











NEOM WILL BE BACKED BY
MORE THAN \$500 BILLION
OVER THE COMING YEARS
BY THE KINGDOM OF SAUDI
ARABIA, THE SAUDI ARABIAN
PUBLIC INVESTMENT FUND,
AS WELL AS LOCAL AND
INTERNATIONAL INVESTORS

In March 2015, the Council of Ministers issued a decree to transfer oversight of the Public Investment Fund to the Council of Economic and Development Affairs (CEDA). As part of this process, a new Board was appointed, chaired by His Royal Highness the Crown Prince Mohammad bin Salman Al-Saud.

To help achieve Saudi Arabia's vision of a sustainable, diversified economy, the Board of Directors has taken several steps to clearly define the Public Investment Fund's vision, objectives and strategy in line with Vision 2030.

The Public Investment Fund is developing a portfolio of high quality domestic and international investments, diversified across sectors, geographies and asset classes. Working alongside global strategic partners and renowned investment managers, PIF acts as the Kingdom's main investment arm to deliver a strategy focused on achieving attractive financial returns and long-term value for the Kingdom of Saudi Arabia.

The Public Investment Fund aims to be a global investment powerhouse and the world's most impactful investor, enabling the creation of new sectors and opportunities that will shape the future global economy, while driving the economic transformation of Saudi Arabia.





#### BE PART OF TOMORROW

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